
Enterprise Fund Summary



ENTERPRISE FUND SUMMARY

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Revenues			
Fees and Permits	1,573,731	1,488,300	1,460,300
Fines and Forfeitures	1,700,627	1,848,000	2,000,000
Use of Money and Property	676,323	1,371,286	646,000
Charges for Services	117,892,142	119,182,349	118,271,796
Miscellaneous	327,200	15,000	850,604
Recovered Costs	1,494,938	1,239,865	1,244,600
Other Sources and Transfers	114,684	7,400	7,400
Totals	123,779,645	125,152,200	124,480,700

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures			
Personnel Services	25,194,514	26,477,571	26,848,047
Materials, Supplies & Repairs	14,916,091	16,234,751	15,776,046
Contractual Services	16,704,318	17,871,985	15,340,182
Equipment	117,543	675,097	726,973
All Purpose Appropriations	9,457,778	11,950,910	11,068,564
Debt Service	71,185,078	51,941,886	54,720,888
Total	113,778,589	125,152,200	124,480,700

Enterprise Funds



WATER

MISSION STATEMENT

The Norfolk Department of Utilities enhances the quality of life by providing excellent water and wastewater services at the best possible value for our customers.

DEPARTMENT OVERVIEW

The Department of Utilities is responsible for the operation of two enterprise funds, the Water Fund and the Wastewater Fund. The Department, which is comprised of eight divisions and 392 employees, is organized as follows:

Water Production: Responsible for the operations and maintenance of the water treatment plants and finished water storage facilities. Maintains raw and fresh water pump stations and raw water transmission mains. Manages City-owned reservoirs and adjacent watershed properties.

Water Quality: Ensures the provision of high quality, safe, clean drinking water through compliance monitoring, testing, analysis and backflow prevention.

Wastewater: Maintains and operates the sanitary sewer system that takes wastewater away from Norfolk homes, businesses, and facilities, and conveys it to treatment plants that are operated by the Hampton Roads Sanitation District (HRSD).

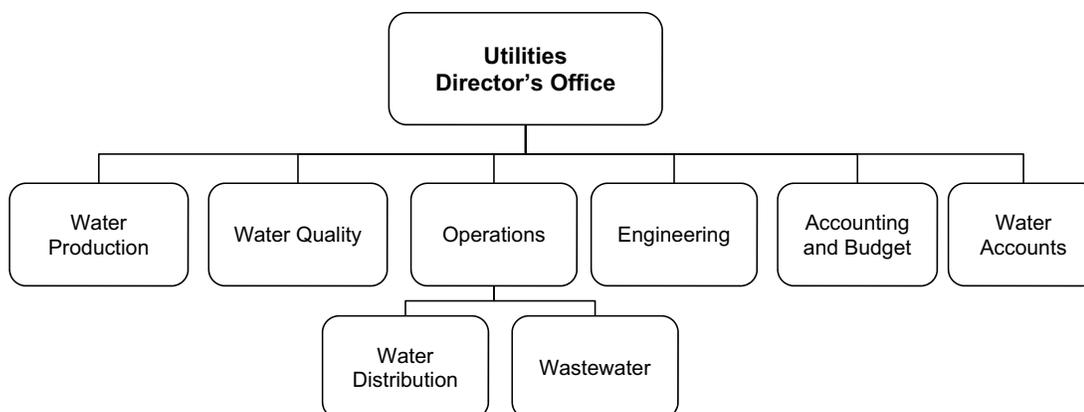
Water Distribution: Responsible for the maintenance of over 800 miles of water mains. Repairs, replaces and installs fire hydrants, meters and valves and detects leaks in the distribution system. Provides routine flushing of water mains and the installation of service main extensions.

Water Accounts: Provides customer service to all users of Norfolk's utility system including billing, collections and response to account inquiries.

Engineering: Plans, designs, and manages water and sewer system improvements and expansions. Responsible for overall construction oversight and project management. Prevents damage to water and sewer infrastructure by marking underground utilities. Manages the Department's Capital Improvement Program, bond compliance, and documents for the maintenance and construction of the City's water and wastewater infrastructure.

Accounting & Budget: Responsible for the administration of the Department's finance and accounting operations including the Department budget, accounts payable, payroll, financial reporting, contract compliance, bond issuance and capital project financing and rate setting.

Director's Office: Provides administrative, leadership and management services to the Department. Provides support services such as: human resources, public relations, communications, performance tracking, grants administration and legislative review.



PRIOR YEAR ACCOMPLISHMENTS

- Obtained \$9.3 million loan financing at zero percent interest rate, saving approximately \$4 million of interest costs over the 20 year term of the loan, from a state agency to fund construction of wastewater infrastructure improvements.
- Enrolled in a voluntary electrical demand response program that can curtail electricity usage by switching to diesel generators at voluntary time periods saving approximately \$300,000 per year.
- Completed the second full year of recycling Moores Bridge Water Treatment Plant's residual solids through beneficial agricultural reuse of the material which saves landfill space and reduces operating costs. Recognized by HRSD as a Pollution Prevention Partner for this project through their P2 award program.
- Reduced the cost of delivering raw water to the 37th Street Water Treatment Plant by replacing approximately 7,500 linear feet of 36 inch raw mains that serve the plant.
- Awarded the River Star status by the Elizabeth River Project group for the Department's multiple efforts in the areas of environmental stewardship, energy conservation, recycling, water and sewer leak prevention and employees awareness programs.
- Replaced water and sewer mains in various neighborhoods and commercial areas including: Bayview, Chesterfield Heights, Downtown, Fairmount Park, Huntersville, Kennington and Titustown strengthening system reliability and adding capacity for future economic expansion.
- Initiated upgrades to the 37th Street Water Treatment Plant's emergency power system and chemical feed system to maintain compliance with the Safe Drinking Water Act and ensure Norfolk's treated water is of the highest quality.
- Installed a highly efficient centrifuge dewatering system at the Moores Bridges Water Treatment Plant reducing electrical and maintenance costs.
- Completed flood protection measures at the Blackwater and Nottoway River Pump Stations to help prevent flooding and designed new bulkheads to stabilize the foundations.

- Replaced all of the Moores Bridges Water Treatment Plant's hypochlorite and ammonia pumps, piping and controls greatly improving system performance, reliability and reducing operating costs.
- Increased the efficiency of chemical usage by installing new lime slakers at the Moores Bridges Water Treatment Plant which reduces waste byproducts and helps limit lime deposits that can block water lines and equipment at the treatment plants.
- Completed the conversion to the new Supervisory Control And Data Acquisition (SCADA) system at the Moores Bridges Water Treatment Plant which increases our expandability, reliability and flexibility with plant monitoring and controls.
- Completed construction and placed into operation new Ocean View and Berkley tank booster pump stations.
- Enhanced security at the Blackwater, Nottoway, Lake Prince and Simonsdale I and II Pump Stations with the installation of new digital video recorders.
- Cleaned 17 percent of the 820 miles of wastewater gravity mains to help minimize blockages and make the wastewater system more reliable.
- Received the Hampton Roads Sanitation District's Pre-treatment Silver Award for exemplary permit compliance at both the Moores Bridges and 37th Street Water Treatment Plants.

BUDGET HIGHLIGHTS

The total FY 2012 budget for the Water Fund is \$79,305,000. This is an increase of \$203,000 from the FY 2011 budget. Facing challenges of a drop in projected wholesale customer water consumption and flat Norfolk consumption, the Water Fund is able to balance the FY 2012 revenue and expenditure budgets by significantly reducing operating expenditures, increasing raw water revenue from a new wholesale customer and incorporating the gradual and predictable multi-year rate structure adopted by City Council in 2003 aimed at maintaining the physical infrastructure and financial viability of the system.

The total FY 2012 budget for the Wastewater Fund is \$25,710,000. This is a \$7,000 increase from the approved FY 2011 budget. With a projected decline in wastewater billed flow, the Wastewater Fund is able to balance the FY 2012 revenue and expenditure budgets by incorporating the gradual and predictable multi-year rate structure adopted by City Council in 2003 to support a multi-year wastewater system improvement plan intended to reduce failing pipes and system overflows. Additionally, the Department's streamlining efforts achieve efficiency savings by reducing various non-personnel expenditures including chemicals, temporary services, and contractual obligations.

KEY GOALS AND OBJECTIVES

- To provide clean, safe, reliable drinking water to the customers of the Norfolk water system by performing monitoring, analyses, and reporting as required by the Safe Drinking Water Act.
- To provide reliable and efficient collection of wastewater from Norfolk homes and businesses by complying with all Federal and State environmental regulations.
- To continue implementation of long-term infrastructure improvement plan.

- To maintain the credit quality and financial stability of the funds by maintaining financial indicators and benchmarks.
- To secure grant funding and low interest loans by monitoring sources for availability and applying as applicable.

Revenue Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Permits and Fees	1,292,050	1,308,568	1,394,100	1,366,100
Use of Money and Property	1,056,600	478,911	1,031,986	467,000
Charges for Services	74,695,369	77,122,162	75,419,187	76,010,500
Miscellaneous Revenue	1,673	327,200	15,000	215,000
Recovered Costs	1,663,672	1,482,484	1,236,329	1,241,000
Other Sources and Transfers In	55,888	58,117	5,400	5,400
Total	78,765,252	80,777,442	79,102,002	79,305,000

Expenditure Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Personnel Services	15,547,275	15,977,165	16,927,350	17,473,328
Materials, Supplies & Repairs	13,121,159	10,801,677	11,810,981	11,261,217
Contractual Services	8,727,991	9,092,361	10,402,282	9,609,158
Equipment	169,345	84,137	326,210	289,210
All Purpose Appropriations	8,500,000	7,957,778	8,738,617	8,961,762
Debt Service	29,639,553	28,553,410	30,896,560	31,710,325
Total	75,705,323	72,466,527	79,102,000	79,305,000

Programs & Services

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Positions
Director's Office				
Administrative and Leadership Services	10,117,614	10,243,638	10,457,420	9
Provide the best possible quality and value in water supply for the Hampton Roads region, and in water treatment/distribution and wastewater conveyance throughout the City of Norfolk.				
Division Of Accounting & Budgeting				
Technical Support and Accounting Services	698,428	873,274	851,594	11
Provide quality financial services to all external and internal customers in a fiscally responsible and cost effective manner.				
Division Of Engineering				
Engineering Services	2,682,277	3,873,754	3,824,835	46
Provide quality service to all customers through the management of CIP and maintenance of the City's water and wastewater infrastructure.				
Division of Water Accounts	1,633,687	1,872,378	1,864,786	20
Accounting, Billing, and Collection Services provide excellent customer service to Norfolk water customers in the areas of billing, collections and dissemination of information.				
Division Of Water Distribution				
Distribution System Services	8,013,313	8,739,545	8,918,409	96

Programs & Services

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Positions
Provide seamless water service for Norfolk residents by ensuring the proper operation and maintenance of the water distribution system as well as meter reading and meter replacements.				
Water Production Services	20,073,286	21,527,304	20,595,319	99
Provide a reliable and safe water supply to customers by operating and maintaining the water treatment facilities, raw water pumping and transmission facilities, water storage tanks, and distribution pumping facilities.				
Division Of Water Quality				
Water Quality Services	828,060	1,075,547	1,082,312	9
Provide high quality water that meets or exceeds all state and federal regulations through careful assessment and monitoring of the raw water and treated water and the management of City-owned reservoirs and adjacent watershed properties.				
Water Fund Debt Service				
Debt Service	28,553,410	30,896,560	31,710,325	0
Pay principal and interest for bond issuances that fund the improvement of water plant facilities and infrastructure.				
Total	72,466,527	79,102,000	79,305,000	290

Department Goals and Measures

Strategic Priority: Community Building

Goal

Provide high quality water that meets all drinking water standards.

Measure	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Change
Treated water pumpage (million gal/day).	63	62	63	62	-1
Raw water pumpage (million gal/day).	7	7	7	7	0
Compliance with Safe Drinking Water Act (days).	365	365	365	365	0

Goal

Provide top quality customer service.

Measure	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Change
Number of meters replaced.	1,529	2,586	3,000	4,300	1,300
Percentage of bills with meters accurately read.	99.9	99.9	99.8	99.9	0.1

Position Summary

	Pay Grade	Minimum	Maximum	FY 2011 Approved Positions	Change	FY 2012 Approved Positions
Accountant I	OPS010	32,456	51,882	1	0	1
Accountant II	OPS011	35,182	56,247	1	0	1
Accounting Supervisor	MAP009	46,289	74,003	1	0	1
Accounting Technician	OPS007	25,622	40,963	23	0	23
Administrative Assistant II	MAP003	32,158	51,407	2	0	2
Administrative Secretary	OPS009	29,968	47,912	1	0	1
Applications Development Team Supervisor	ITM006	56,672	90,598	1	0	1
Assistant City Engineer	MAP014	64,022	102,349	1	0	1
Assistant Director of Customer Services & Management	SRM007	69,095	121,607	1	0	1
Assistant Director of Utilities	SRM007	69,095	121,607	1	0	1
Assistant Superintendent of Utility Division	MAP012	56,106	89,693	4	0	4
Automotive Mechanic	OPS009	29,968	47,912	1	0	1
Business Manager	MAP008	43,481	69,509	1	0	1
Chief of Construction Operations	MAP012	56,106	89,693	1	0	1
Civil Engineer I	MAP007	40,874	65,345	3	0	3

Position Summary

	Pay Grade	Minimum	Maximum	FY 2011 Approved Positions	Change	FY 2012 Approved Positions
Civil Engineer II	MAP010	49,317	78,839	2	0	2
Civil Engineer III	MAP011	52,582	84,061	3	0	3
Civil Engineer IV	MAP012	56,106	89,693	2	0	2
Civil Engineer V	MAP013	59,911	95,776	1	0	1
Collection Coordinator	MAP005	36,200	57,872	2	0	2
Construction Inspector I	OPS009	29,968	47,912	7	0	7
Construction Inspector II	OPS011	35,182	56,247	5	0	5
Construction Inspector III	MAP007	40,874	65,345	2	0	2
Contract Monitoring Specialist	MAP005	36,200	57,872	1	0	1
Crew Leader I	OPS008	27,697	44,276	15	0	15
Cross-Connection Specialist	OPS009	29,968	47,912	3	0	3
Data Quality Control Manager	OPS010	32,456	51,882	1	0	1
Director of Utilities	EXE003	86,070	148,838	1	0	1
Electronics Technician II	OPS010	32,456	51,882	4	0	4
Engineering Aide	OPS005	21,987	35,150	2	0	2
Engineering Manager	SRM006	64,848	114,132	1	0	1
Engineering Technician I	OPS009	29,968	47,912	7	0	7
Engineering Technician II	OPS010	32,456	51,882	4	0	4
Engineering Technician III	OPS011	35,182	56,247	1	0	1
Engineering Technician IV	OPS012	38,172	61,021	1	0	1
Enterprise Controller	MAP012	56,106	89,693	1	0	1
Equipment Operator II	OPS006	23,724	37,926	12	0	12
Equipment Operator III	OPS008	27,697	44,276	7	0	7
General Utility Maintenance Supervisor	MAP008	43,481	69,509	9	0	9
Maintenance Supervisor II	MAP007	40,874	65,345	1	0	1
Maintenance Worker I	OPS003	18,939	30,279	6	0	6
Maintenance Worker II	OPS004	20,397	32,611	25	0	25
Management Services Administrator	SRM004	57,362	100,958	1	0	1
Manager of Budget & Accounting	SRM004	57,362	100,958	1	0	1
Messenger/Driver	OPS003	18,939	30,279	1	0	1
Office Assistant	OPS003	18,939	30,279	1	0	1
Personnel Specialist	MAP005	36,200	57,872	1	0	1
Programmer/Analyst III	ITM002	43,682	69,831	1	0	1
Programmer/Analyst IV	ITM003	46,586	74,474	2	0	2
Programmer/Analyst V	ITM005	53,063	84,826	1	0	1
Project Coordinator	MAP008	43,481	69,509	1	0	1
Project Manager	MAP010	49,317	78,839	1	0	1

Position Summary

	Pay Grade	Minimum	Maximum	FY 2011 Approved Positions	Change	FY 2012 Approved Positions
Public Information Specialist II	MAP006	38,452	61,471	1	0	1
Reservoir Manager	MAP005	36,200	57,872	1	0	1
Safety Specialist	OPS011	35,182	56,247	1	0	1
Senior Codes Specialist	OPS012	38,172	61,021	1	0	1
Senior Utility Maintenance Supervisor	OPS012	38,172	61,021	6	0	6
Senior Water Chemist	MAP007	40,874	65,345	2	0	2
Staff Technician II	OPS009	29,968	47,912	3	0	3
Support Technician	OPS006	23,724	37,926	3	0	3
Utility Construction Inspector	OPS011	35,182	56,247	1	0	1
Utility Customer Service Manager	SRM004	57,362	100,958	1	0	1
Utility Maintenance Mechanic I	OPS007	25,622	40,963	26	0	26
Utility Maintenance Mechanic II	OPS008	27,697	44,276	3	0	3
Utility Maintenance Mechanic III	OPS009	29,968	47,912	2	0	2
Utility Maintenance Supervisor	OPS011	35,182	56,247	11	0	11
Utility Operations Manager	SRM005	60,947	107,266	1	0	1
Water Chemist	MAP005	36,200	57,872	4	0	4
Water Production Manager	SRM005	60,947	107,266	1	0	1
Water Quality Manager	SRM003	54,063	95,153	2	0	2
Water Treatment Plant Maintenance Technician	OPS008	27,697	44,276	14	0	14
Water Treatment Supervisor	MAP011	52,582	84,061	2	0	2
Waterworks Operator I	OPS006	23,724	37,926	1	0	1
Waterworks Operator II	OPS008	27,697	44,276	5	0	5
Waterworks Operator III	OPS010	32,456	51,882	3	0	3
Waterworks Operator IV	OPS011	35,182	56,247	15	0	15
Total				290		290

WASTEWATER

Revenue Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Permits and Fees	61,475	265,163	94,200	94,200
Use of Money and Property	464,450	48,005	250,000	100,000
Charges for Services	23,373,156	23,745,868	25,353,264	25,510,200
Miscellaneous Revenue	108,978	0	0	0
Recovered Costs	14,192	12,453	3,536	3,600
Other Sources and Transfers In	30,943	56,568	2,000	2,000
Total	24,053,194	24,128,057	25,703,000	25,710,000

Expenditure Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Personnel Services	5,172,862	5,155,320	5,333,636	5,363,977
Materials, Supplies & Repairs	3,062,173	3,035,649	3,107,283	3,088,086
Contractual Services	2,199,665	2,313,429	2,333,952	2,039,091
Equipment	5,992	8,567	328,101	328,101
All Purpose Appropriations	1,500,000	1,500,000	2,303,887	2,106,802
Debt Service	10,542,932	10,556,893	12,296,141	12,783,943
Total	22,483,624	22,569,858	25,703,000	25,710,000

Programs & Services

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Positions
Wastewater				
Wastewater Construction & Maintenance	12,012,965	13,406,859	12,926,057	103
Contribute to the quality of life and health of Norfolk residents through the operation, maintenance, and repair of the wastewater collection system.				
Wastewater Fund Debt Service	10,556,893	12,296,141	12,783,943	0
Pay bond principal and interest for bond issues that fund the improvement of wastewater infrastructure.				
Total	22,569,858	25,703,000	25,710,000	103

Department Goals and Measures

Strategic Priority: Community Building

Goal

Continue the wastewater capital improvement program in an effort to reduce the number of emergency repair requests.

Measure	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Change
Emergency repair requests.	10,413	11,324	10,110	11,000	890

Goal

Foster a healthy and safe environment for residents by minimizing the number of sanitary sewer overflows.

Measure	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Change
Enhanced main line cleaning program (linear feet).	893,723	1,147,626	1,150,000	1,180,000	30,000

Position Summary

	Pay Grade	Minimum	Maximum	FY 2011 Approved Positions	Change	FY 2012 Approved Positions
Accounting Technician	OPS007	25,622	40,963	3	0	3
Assistant Superintendent of Utility Division	MAP012	56,106	89,693	1	0	1
Crew Leader I	OPS008	27,697	44,276	15	0	15
Engineering Technician I	OPS009	29,968	47,912	3	0	3
Environmental Specialist II	OPS012	38,172	61,021	1	0	1
Equipment Operator II	OPS006	23,724	37,926	6	0	6
Equipment Operator III	OPS008	27,697	44,276	19	0	19
General Utility Maintenance Supervisor	MAP008	43,481	69,509	2	0	2
Maintenance Worker I	OPS003	18,939	30,279	3	0	3
Maintenance Worker II	OPS004	20,397	32,611	25	0	25
Painter I	OPS007	25,622	40,963	1	0	1
Senior Custodian	OPS005	21,987	35,150	1	0	1
Senior Utility Maintenance Supervisor	OPS012	38,172	61,021	5	0	5
Utilities System Technician	OPS012	38,172	61,021	1	0	1
Utility Maintenance Mechanic I	OPS007	25,622	40,963	6	0	6
Utility Maintenance Supervisor	OPS011	35,182	56,247	11	0	11
Total				103		103

PARKING FACILITIES FUND

MISSION STATEMENT

The Division of Parking, through the efforts of all employees dedicated to excellence, shall provide safe, convenient and affordable parking services to the residents, visitors and businesses in Norfolk.

DEPARTMENT OVERVIEW

To meet the needs of downtown workers, residents, students, shoppers, and tourists, the City of Norfolk's Parking Division operates and maintains the City's parking system. This includes approximately 19,874 public parking spaces located in 15 garages, nine lots and over 550 on-street spaces. Safe, convenient and affordable parking is provided to all patrons through the efficient management of the City's parking resources. The Parking Facilities Fund is part of the Department of General Services.

PRIOR YEAR ACCOMPLISHMENTS

- Completed the installation of surveillance cameras in downtown parking garages.
- Opened two new parking garages (Bank Street Garage and Charlotte Street Garage) associated with the Wells Fargo downtown office space development.
- Adjusted the daily Cruise Ship parking rate.
- Completed the installation of new Parking Access and Revenue Control (PARC) System equipment at parking facilities.
- Improved facility interiors at various garages including lighting upgrades and improved signage for motorists and pedestrians.

BUDGET HIGHLIGHTS

The total FY 2012 expenditure budget for the Parking Facilities Fund is \$19,465,700. This represents a \$881,500 decrease in expenses from the FY 2011 budget. This 4.3 percent decrease includes an increase in debt expenses which was offset by eliminating positions, reorganizing and reducing non-personnel expenses and eliminating the NET from the Parking fund. Also, in FY 2012 the Parking Fund will utilize reserves, primarily the rate stabilization reserve fund, as one-time revenue sources to support the operation.

KEY GOALS AND OBJECTIVES

- Identify additional sources of operating revenue to support additional non operating debt expense additions.

- Plan for permanent financing relating to retire the Bond Anticipation Notes (BANs) utilized for garage construction and improvement projects.
- Continue phased equipment automation of exit lanes at all facilities.
- Continue to monitor the garage surveillance cameras to ensure effectiveness on the parking system.
- Monitor the impact of the Light Rail on the Parking System.

Revenue Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Fines and Forfeitures	2,428,840	1,700,627	1,848,000	2,000,000
Use of Money and Property	39,793	149,406	89,300	79,000
Charges for Services	17,565,911	17,024,112	18,409,900	16,751,096
Miscellaneous Revenue	3,778	0	0	635,604
Recovered Costs	0	0	0	0
Other Sources and Transfers In	0	0	0	0
Total	20,038,322	18,874,145	20,347,200	19,465,700

Expenditure Summary

	FY 2009 Actual	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Personnel Services	4,091,321	4,062,030	4,216,585	4,010,742
Materials, Supplies & Repairs	1,358,270	1,078,765	1,316,487	1,426,743
Contractual Services	5,375,427	5,298,527	5,135,751	3,691,933
Equipment	39,106	24,839	20,786	109,662
All Purpose Appropriations	0	0	908,406	0
Debt Service	8,240,790	8,278,043	8,749,185	10,226,620
Total	19,104,914	18,742,205	20,347,200	19,465,700

Programs & Services

	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	Positions
Finance And Business Services - Parking Facilities Fund				
Administration & Finance	2,575,181	4,101,550	3,100,151	13
Provides leadership, administration, and financial management to ensure quality service and financial integrity of the Parking Enterprise Fund.				
Operations	5,429,548	5,161,904	3,737,072	45
Provides for the daily management and staffing of all parking facilities.				
Maintenance	1,465,931	1,638,544	1,668,817	20
Includes repair, maintenance and custodial services for all parking garages and surface lots.				
Enforcement	373,014	361,017	362,040	11
Enforces Norfolk Code requirements regarding parking. Includes issuance of parking tickets, processing and collection services.				
Security	620,487	335,000	371,000	0
Provides security through the use of the roving patrol, using Norfolk Police Officers in all parking facilities.				
Debt	8,278,043	8,749,185	10,226,620	0
Provides coverage for both General Obligation and Revenue Bond Debt Service attributed to the Fund.				
Total	18,742,205	20,347,200	19,465,700	89

Position Summary

				FY 2011 Approved Positions	Change	FY 2012 Approved Positions
	Pay Grade	Minimum	Maximum			
Accountant III	MAP006	38,452	61,471	1	0	1
Accounting Technician	OPS007	25,622	40,963	7	-1	6
Administrative Analyst	MAP008	43,481	69,509	1	-1	0
Administrative Assistant II	MAP003	32,158	51,407	1	-1	0
Administrative Secretary	OPS009	29,968	47,912	1	0	1
Business Manager	MAP008	43,481	69,509	1	-1	0
Collection Coordinator	MAP005	36,200	57,872	1	0	1
Crew Leader I	OPS008	27,697	44,276	2	0	2
Customer Service Representative	OPS004	20,397	32,611	44	-4	40
Electrician II	OPS009	29,968	47,912	1	-1	0
Enterprise Controller	MAP012	56,106	89,693	1	0	1
Maintenance Mechanic II	OPS008	27,697	44,276	2	0	2
Maintenance Supervisor II	MAP007	40,874	65,345	1	0	1
Maintenance Worker I	OPS003	18,939	30,279	12	0	12
Maintenance Worker II	OPS004	20,397	32,611	2	0	2
Meter Monitor	OPS004	20,397	32,611	10	-1	9
Office Assistant	OPS003	18,939	30,279	1	-1	0
Painter I	OPS007	25,622	40,963	1	0	1
Parking Administrator	MAP009	46,289	74,003	1	0	1
Parking Director	SRM004	57,362	100,958	1	0	1
Parking Manager	MAP007	40,874	65,345	1	0	1
Parking Supervisor	MAP002	30,344	48,508	6	0	6
Public Services Coordinator I	MAP006	38,452	61,471	1	-1	0
Software Analyst	ITM002	43,682	69,831	1	0	1
Total				101		89